Date/Time Stamp:

Employee Post-Travel Disclosure of Travel Expenses

SEGRETARY OF THE SENATE

Post-Travel Filing Instructions: Complete this form within 30 days of returning from 27 PM 2: 40 travel. Submit all forms to the Office of Public Records in 232 Hart Building.

<del>-</del>	ule 35.2(a) and (c), I m or me. I also certify that	-	sures with respect to	travel expenses that have been or wil
1	•		NID	
The <u>original</u> Emplo	ate Sponsor Travel Cei	rization (Form RE-1), A	attachments (itinerary	y, invitee list, etc.)
Private Sponsor(s) (lis	Stanford Universit all):	ersity's Hoover Instit	tution	· · · · · · · · · · · · · · · · · · ·
4/18/2 Travel date(s):	2017-4/20/17		<u> </u>	
Name of accompanying	ng family member (if an	ny):	······································	<u> </u>
Relationship to Travel	ler: 🗆 Spouse 🗀 🤆	Child		
INCLUDE LODGING	COSTS IN EMPLOYEE	EASE DUE TO THE ACC EXPENSES. (Attach addit		SE OR DEPENDENT CHILD, ONLY
Expenses for Employ	Transportation Expenses	Lodging Expenses	Meal Expenses	Other Expenses (Amount & Description)
☐ Good Faith Estimate	\$484.85 round trip airfare \$59.47 ground	\$300.00	\$149.00	NA
☑ Actual Amount	transportation		<u></u>	
Expenses for Accomp	panying Spouse or De	pendent Child (if applie	<del></del>	
	Transportation Expenses	Lodging Expenses	Meal Expenses	Other Expenses (Amount & Description)
☐ Good Faith . Estimate	NA	NA	NA	NA_
☐ Actual Amount				
necessary.): Attended	d a series of lectures or	n different policies areas	over three days that	Attach additional pages if directly impact my ability to his office. Agenda attached
				7-1
4/27/17		ennedy		Similar Canadan)
(Date)	(Printed r	name of traveler)/		(Signature of traveler)
		MEMBER/OFFICER:		
I have made a determate Authorization form, as	ination that the expense re necessary transporta	es set out above in conne tion, lodging, and relate	nses as defined	scribed in the <i>Employee Pre-Travel</i> in Rule 35.
nulalia			MAZ	

(Revised 1/3/11)

(Signature of Supervising Senator/Officer)

# 00000000000

#### **EMPLOYEE PRE-TRAVEL AUTHORIZATION**

<u>Pre-Travel Filing Instructions</u>: Complete and submit this form at least 30 days prior to the travel departure date to the Select Committee on Ethics in SH-220. Incomplete and late travel submissions will <u>not</u> be considered or approved. This form <u>must</u> be typed and is available as a fillable PDF on the Committee's website at ethics.senate.gov. Retain a copy of your entire pre-travel submission for your required post-travel disclosure.

Name of Traveler:	Brian Patrick Kennedy
Employing Office/Committee:	Senator Jeff Flake (AZ)
Private Sponsor(s) (list all): Stanford Un	niversity's Hoover Institution
Travel date(s): 4/18/2017-4/20/2017  Note: If you plan to extend the trip	p for any reason you <u>must</u> notify the Committee.
Destination(s): Stanford University, P	_
Explain how this trip is specifically conne	ected to the traveler's official or representational duties:
•	and help me to gain public policy insights on national security egulatory issues, among other issues that I directly advise Senator ve Assistant.
Name of accompanying family member (in Relationship to Employee: Spouse	
I certify that the information contained in    Solution   Solution	this form is true, complete and correct to the best-of my knowledge:  (Signature of Employee)
Secretary for the Majority, Secretary for the N	
Senator Jeff Flake  (Print Senator's/Officer's Name)	Brian Kennedy  Mereby authorize
an employee under my direct supervision, related expenses for travel to the event de duties as a Senate employee or an officeh private gain.	to accept payment or reimbursement for necessary transportation, lodging, and escribed above. I have determined that this travel is in connection with his or her older, and will not create the appearance that he or she is using public office for the employee's spouse or child is appropriate to assist in the representation as)
(Revised 10/19/15)	Form RE-1



## Hoover Institution Stuart Family Congressional Fellowship Program

April 18-20, 2017
Hoover Institution at Stanford University
Palo Alto, California

#### **Tuesday, April 18, 2017**

8:30: Depart DCA on United Airlines Flight 2042

11:35 AM: Arrive SFO, shuttle to Stanford campus

Location: Lou Henry Hoover Building, 580 Serra Mall, Stanford, CA 94305

1:00 – 1:30 PM: Welcome by Hoover Director Tom Gilligan and lunch Location: Annenberg Conference Room

1:30 – 2:30 PM: Michael McFaul on "Russia's New Confrontation with the West" Location: Annenberg Conference Room

2:45 – 4:15 PM: Presentation of Hoover Archives and tour of Hoover Tower Location: Hoover Tower, Tower 110 classroom

4:15 – 5:15 PM: George Shultz on Climate Change Location: Annenberg Conference Room

5:15 - 6:00 PM: Break

6:00 – 9:00 PM: Dinner and keynote remarks by Condoleezza Rice Location: Hatfield Courtyard

#### Wednesday, April 19, 2017

Location: Annenberg Conference Room

8:30 - 9:00 AM: Continental Breakfast

9:00 – 10:20 AM: Ed Lazear on "Economic Policy for Growth, Employment and Higher Wages"

10:20 – 11:15 AM: Michael Boskin on an "Agenda for Pro-Growth Tax and Regulatory Reform"

11:15 AM - 12:00 PM: Tour of campus

12:00 - 1:00 PM: Lunch

1:00 - 2:20 PM: Ayaan Hirsi Ali on "The Challenge of Dawa and Assimilation"

2:20 - 2:30 PM: Break

2:30 – 3:50 PM: Caroline Hoxby on "Answers to the Top 5 Questions I Am Asked About Federal Education Policy"

3:50 - 4:00 PM: Break

4:00 - 5:00 PM: Bill Perry on "Possible Flashpoints for the Asia Pacific"

5:00 - 5:30 PM: Break

5:30 - 6:00 PM: Shuttle to restaurant

6:00 – 9:00 PM: Dinner and keynote remarks by Niall Ferguson Location: Tacolicious, 632 Emerson St, Palo Alto, CA 94301

8:30 - 9:30 PM: Shuttle to Schwab Residential Center Location: 680 Serra St, Stanford, CA 94305

#### Thursday, April 20, 2017

Location: Annenberg Conference Room

8:30 - 9:00 AM: Continental breakfast

9:00 - 10:20 AM: John Cogan "On the Need for Entitlement Reforms"

10:20 - 10:30 AM: Break

10:30 – 11:50 AM: Abbas Milani on "Domestic Politics and Nuclear Negotiations in Iran"

11:50 AM - 12:30 PM: Lunch

12:30 PM: Depart campus for SFO

3:50 PM: Depart SFO on United Airlines Flight 517

11:55 PM: Arrive IAD

#### Contact during trip:

Laura Huggard 774-452-2505 (Cell) <a href="mailto:lhuggard@stanford.edu">lhuggard@stanford.edu</a>

### EMPLOYEE PRE-TRAVEL AUTHORIZATION <u>Pre-Travel Filing Instructions</u>: Complete and submit this form at least 30 days prior to the travel departure date to the Select Committee on Ethics in SH-220. Incomplete and late travel submissions will not be considered or approved. This form must be typed and is available as a fillable PDF on the Committee's website at ethics.senate.gov. Retain a copy of your entire pre-travel submission for your --required post-travel disclosure. Brian Patrick Kennedy Name of Traveler: Employing Office/Committee: Senator Jeff Flake (AZ) Private Sponsor(s) (list all): Stanford University's Hoover Institution Travel date(s): 4/18/2017-4/20/2017 Note: If you plan to extend the trip for any reason you must notify the Committee. Destination(s): Stanford University, Palo Alto, CA Explain how this trip is specifically connected to the traveler's official or representational duties: This trip will serve to inform me and help me to gain public policy insights on national security issues, climate change issues, regulatory issues, among other issues that I directly advise Senator Flake on as his Military Legislative Assistant. Name of accompanying family member (if any): N/A Relationship to Employee: Spouse Child I certify that the information contained in this form is true, complete and correct to the best of my knowledge: (Signature of Employee)

TO BE COMPLETED BY SUPERVISING SENATOR/OFFICER (President of the Senate, Secretary of the Senate, Sergeant at Arms, Secretary for the Majority, Secretary for the Minority, and Chaplain):

Senator Jeff Flake Brian Kennedy hereby authorize (Print Traveler's Name) (Print Senator's/Officer's Name)

an employee under my direct supervision, to accept payment or reimbursement for necessary transportation, lodging, and related expenses for travel to the event described above. I have determined that this travel is in connection with his or her duties as a Senate employee or an officeholder, and will not create the appearance that he or she is using public office for private gain.

I have also determined that the attendance of the employee's spouse or child is appropriate to assist in the representation of the Senate. (signify "yes" by checking box)

Signature of Supervising Senator/Officer)

(Revised 10/19/15)

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Date/Time Stamp:

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#### EMPLOYEE PRE-TRAVEL AUTHORIZATION

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Date/Time	Stamp:
3/9/	17

Name of Traveler:	Brian Patrick Kennedy
Employing Office/Committee:	Senator Jeff Flake (AZ)
Stanford Un Private Sponsor(s) (list all):	
4/18/2017 - 4/20/2017 Travel date(s):	
Note: If you plan to extend the trip	o for any reason you <u>must</u> notify the Committee.
Stanford University, Pa	alo Alto, CA
Explain how this trip is specifically connection	cted to the traveler's official or representational duties:
This trip will serve to inform me a issues, climate change issues, re Flake on.	nd help me to gain public policy insights on national security gulatory issues, among other issues that I directly advise Senator
Name of accompanying family member (i Relationship to Employee: Spouse [ I certify that the information contained in	f any):  Child  this form is true, complete and correct to the best of my knowledge:
(Date)	(Signature of Employee)
	ENATOR/OFFICER (President of the Senate, Secretary of the Senate, Sergeant at Arms,
Secretary for the Majority, Secretary for the Majority for the M	Brian Kennedy
(Print Senator's/Officer's Name)	hereby authorize (Print Traveler's Name)
related expenses for travel to the event des	to accept payment or reimbursement for necessary transportation, lodging, and scribed above. I have determined that this travel is in connection with his or her older, and will not create the appearance that he or she is using public office for
I have also determined that the attendance of the Senate. (signify "yes" by checking box	of the employee's spouse or child is appropriate to assist in the representation
(Date)	(Signature of Supervising Senator/Officer)

Date/	Time	Stamp:
Duto	1 11110	otump,

#### EMPLOYEE PRE-TRAVEL AUTHORIZATION

<u>Pre-Travel Filing Instructions</u>: Complete and submit this form at least 30 days prior to the travel departure date to the <u>Select Committee</u> on <u>Ethics</u> in <u>SH-220</u>. Incomplete and late travel submissions will <u>not</u> be considered or approved. This form <u>must</u> be typed and is available as a fillable PDF on the Committee's website at ethics.senate.gov. Retain a copy of your entire pre-travel submission for your required post-travel disclosure.

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(Date)

(Revised 10/19/15)

required post-traver disclosure.	
Name of Traveler: Brian Patrick	Kennedy
Employing Office/Committee: Senator	leffflake (AZ)
	University's Hoover Institut
Travel date(s): 4/18/2017 ~	
Note: If you plan to extend the trip for any reason y	
Destination(s): Stanford Univer	sity, Palo Alto, CA
Explain how this trip is specifically connected to the travel	er's official or representational duties:
This trip will Serve to infor	m me and jain public policx
Insights on national Securit	ty issues, climate change issues
regulatory issues, and other issu	ty issues, climate change issues 145 that I detic divectly advise Senatur Flag.
1	
Name of accompanying family member (if any)	NA
Name of accompanying family member (if any):	<u>// //                                </u>
I certify that the information contained in this form is true,	complete and correct to the best of my knowledge:
(Date)	(Signature of Employee)
	R (President of the Senate, Secretary of the Senate, Sergeant at Arms,
Secretary for the Majority, Secretary for the Minority, and Chaple	·
1, Sen Jeff Flake hereby	authorize Brian Kennedy (Print Traveler's Name)
(Print Senator's/Officer's Name)	(Print Traveler's Name)
an employee under my direct supervision, to accept paymen	nt or reimbursement for necessary transportation, lodging, and
related expenses for travel to the event described above. I h	have determined that this travel is in connection with his or her
duties as a Senate employee or an officeholder, and will not	t create the appearance that he or she is using public office for
private gain.	
I have also determined that the attendance of the employee'	's spouse or child is appropriate to assist in the representation
of the Senate (cianifi "var" by checking box)	
3 9 17	C/A The
2   4   1	

(Signature of Supervising Senator/Officer)

Form RE-1

#### PRIVATE SPONSOR TRAVEL CERTIFICATION FORM

This form must be completed by any private entity offering to provide travel or reimbursement for travel to Senate Members, officers, or employees (Senate Rule 35, clause 2). Each sponsor of a fact-finding trip must sign the completed form. The trip sponsor(s) must provide a copy of the completed form to each invited Senate traveler, who will then forward it to the Ethics Committee with any other required materials. The trip sponsor(s) should NOT submit the form directly to the Ethics Committee. Please consult the accompanying instructions for more detailed definitions and other key information.

The Senate Member, officer, or employee MUST also provide a copy of this form, along with the appropriate travel authorization and reimbursement form, to the Office of Public Records (OPR), Room 232 of the Hart Building, within thirty (30) days after the travel is completed.

Sp	onsor(s) of the trip (please list all sponsors): Stanford University's Hoover Institution
De	scription of the trip: An intensive program for congressional staff which consists of two days of
se	minars, along with two evening symposiums where Hoover scholars will discuss a variety of topics.
Da	tes of travel: 04/18/2017 - 04/20/2017
Pla	ce of travel: Stanford University, Palo Alto, CA
Na	me and title of Senate invitees: See attached list
l c	ertify that the trip fits one of the following categories:
X	(A) The sponsor(s) are not registered lobbyists or agents of a foreign principal and do not retain or employ registered lobbyists or agents of a foreign principal and no lobbyist or agents of a foreign principal will accompany the Member, officer, or employee at any point throughout the trip.  - OR -
	(B) The sponsor or sponsors are not registered lobbyists or agents of a foreign principal, but retain of employ one or more registered lobbyists or agents of a foreign principal and the trip meets the requirements of Senate Rule 35.2(a)(2)(A)(i) or (ii) (see question 9).
X	I certify that the trip will not be financed in any part by a registered lobbyist or agent of a foreign principal.  - AND -
X	
	ertify that:
X	The trip will not in any part be planned, organized, requested, or arranged by a registered lobbyist or agent of a foreign principal except for <i>de minimis</i> lobbyist involvement.  - AND -
X	

9.	USE ONLY IF YOU CHECKED QUESTION 6(B)  I certify that if the sponsor or sponsors retain or employ one or more registered lobbyists or agents of a foreign principal, one of the following scenarios applies:
	<ul> <li>(A) The trip is for attendance or participation in a one-day event (exclusive of travel time and one overnight stay) and no registered lobbyists or agents of a foreign principal will accompany the Member, officer, or employee on any segment of the trip.</li> <li>OR -</li> </ul>
	(B) The trip is for attendance or participation in a one-day event (exclusive of travel time and two overnight stays) and no registered lobbyists or agents of a foreign principal will accompany the Member, officer, or employee on any segment of the trip (see questions 6 and 10).  - OR -
	(C) The trip is being sponsored only by an organization or organizations designated under § 501(c)(3) of the Internal Revenue Code of 1986 and no registered lobbyists or agents of a foreign principal will accompany the Member, officer, or employee at any point throughout the trip.
10.	USE ONLY IF YOU CHECKED QUESTION 9(B)  If the trip includes two overnight stays, please explain why the second night is practically required for Senate invitees to participate in the travel:
	······································
11.	An itinerary for the trip is attached to this form. I certify that the attached itinerary is a detailed (hourby-hour), complete, and final itinerary for the trip.
12.	Briefly describe the role of each sponsor in organizing and conducting the trip:
	Stanford University's Hoover Institution solely planned all aspects of the trip, including topics to be
	discussed, travel/accommodation logistics, and required paperwork. Hoover employees will also be
	responsible for traveling with congressional staff and managing logistics for the duration of the trip.
13.	Briefly describe the stated mission of each sponsor and how the purpose of the trip relates to that mission:
	The Hoover Institution is a research institution that seeks to improve the human condition by advancing
	ideas that promote economic opportunity and prosperity while securing and safeguarding the peace
	through its world renowned scholars, library, and archives, as well as by engaging Congress and its staff.
14.	Briefly describe each sponsor's prior history of sponsoring congressional trips:
	This is the second sponsored trip for congressional staff organized by the Hoover Institution. The first was
	in August 2016, and had a similar format and similar content as this trip.

scholars, journalists, congressional staff, Executive branch officials, academics, an				members of the
general public.			<u> </u>	
Total Expenses for Ea	ch Participant:		<u></u>	
	Transportation Expenses	Lodging Expenses	Meal Expenses	Other Expense:
Good Faith estimate  Actual Amounts	\$500 roundtrip airfare; \$200 ground transportation	\$300 total (\$150/night)	\$160 total (\$64/day)	N/A
participation or b) the congressional particip	•	that is arranged or org	ganized specifically	with regard to
participation or b) the congressional particip. The trip is arranged/or	trip involves an event ation: rganized specifically for	that is arranged or org	ganized <i>specifically</i> ipation. Seminar stu	with regard to
participation or b) the congressional particip The trip is arranged/or congressional employ	trip involves an event ation: rganized specifically for rees. However, non-cor	that is arranged or org	ganized <i>specifically</i> ipation. Seminar stu	with regard to
participation or b) the congressional particip. The trip is arranged/or congressional employ. Reason for selecting the congression of the congress	trip involves an event ation: rganized specifically for	that is arranged or organic congressional partic ngressional employee	ganized <i>specifically</i> ipation. Seminar stues s will teach and spe	with regard to  Idents are all  eak at the semina
participation or b) the congressional particip. The trip is arranged/or congressional employ. Reason for selecting the language of the languag	trip involves an event ation: rganized specifically for rees. However, non-cor	that is arranged or orgonal partice or gressional employee or trip	ipation. Seminar stues will teach and specifically	with regard to  Idents are all  eak at the semina
participation or b) the congressional particip. The trip is arranged/or congressional employ. Reason for selecting the In order to have a significant the Hoover Institution.	trip involves an event ation: rganized specifically for rees. However, non-cor he location of the event hilicant number of Hoov	congressional particengressional employees or tripver senior fellows particents. Stanford University can	ipation. Seminar stues will teach and specifically	with regard to  Idents are all  Eak at the semina
participation or b) the congressional particip. The trip is arranged/or congressional employ. Reason for selecting the In order to have a significant the Hoover Institution. Name and location of	trip involves an event ation: rganized specifically for rees. However, non-cor he location of the event	that is arranged or orgonal partice or tripore senior fellows partices of the callity:	ipation. Seminar stues will teach and specifically	with regard to  Idents are all  eak at the semina
participation or b) the congressional particip. The trip is arranged/or congressional employ. Reason for selecting the In order to have a significant the Hoover Institution. Name and location of Schwab Residential Control of Schwab Residential Congressional participation.	trip involves an event ation: rganized specifically for rees. However, non-cor he location of the event hificant number of Hoov s headquarters on the	that is arranged or organical congressional employee for trip senior fellows par Stanford University cannot be stanford, CA 94305	ipation. Seminar stues will teach and specifically	with regard to  Idents are all  eak at the semina

21.	Describe how the daily expenses for lodging, meals, and other expenses provided to trip participants compares to the maximum per diem rates for official Federal Government travel:		
	Our daily expenses are on par with the official Federal Government travel per diem rates. The per diem		
	rate for lodging surrounding Stanford University is \$206 per night, whereas our chosen lodging is priced		
	lower. Our meal expenses are being planned to comply with the \$64 government per diem.		
22.	Describe the type and class of transportation being provided. Indicate whether coach, business-class or first class transportation will be provided. If first-class fare is being provided, please explain why first-class travel is necessary:		
	Stanford University's Hoover Institution will provide coach-class round-trip airfare and ground		
	transportation to Stanford University from Washington, DC.		
23.	I represent that the travel expenses that will be paid for or reimbursed to Senate invitees do not include expenditures for recreational activities, alcohol, or entertainment (other than entertainment provided to all attendees as an integral part of the event, as permissible under Senate Rule 35).		
24.	List any entertainment that will be provided to, paid for, or reimbursed to Senate invitees and explain why the entertainment is an integral part of the event:		
	None		
5.	I hereby certify that the information contained herein is true, complete and correct. (You must include the completed signature block below for each travel sponsor.):  Signature of Travel Sponsor:		
	Name and Title: Michael G. Franc, Director of Washington, DC Programs		
	Name of Organization: Hoover Institution		
	Address: 1399 New York Ave NW, Suite 500, Washington, DC 20005		
	Telephone Number: (202) 760-3200		
	Fax Number: (202) 760-3191		
	E-mail Address: mfranc@stanford.edu		

### Hoover Institution Stuart Family Congressional Fellowship Program Senate Attendee List

Ryan Berger, Deputy Chief of Staff and Legislative Director, Senator Joni Ernst

Carter Burwell, Deputy Chief Counsel, Senate Judiciary Committee

Chris Hixon, Staff Director, Senate Homeland Security and Governmental Affairs Committee

Brian Kennedy, Military Legislative Assistant, Senator Jeff Flake

Elizabeth McWhorter, Professional Staff Member, Senate Homeland Security and Governmental Affairs Committee

Amanda Neely, Deputy Chief Counsel, Senate Permanent Subcommittee on Investigations

Graham Steele, Minority Chief Counsel, Senate Banking Committee



## Hoover Institution Stuart Family Congressional Fellowship Program

April 18-20, 2017
Hoover Institution at Stanford University
Palo Alto, California

#### Tuesday, April 18, 2017

8:30 AM: Depart DCA on United Airlines Flight 2042

11:35 AM: Arrive SFO, shuttle to Stanford campus

1:00 - 1:30 PM: Welcome by Hoover Director Tom Gilligan and lunch

1:30 – 2:30 PM: Former Ambassador Michael McFaul on Russia's New Confrontation with the West

2:45 – 4:15 PM: Presentation of Hoover Archives and tour of Hoover Tower Note: This tour will show attendees the vast collection of archival materials that the Hoover Institution possesses, which they can access for policy research purposes.

4:15 - 5:15 PM: Former Secretary of State George Shultz on Climate Change

5:15 - 6:00 PM: Break

6:00 – 9:00 PM: Dinner and keynote remarks by former Secretary of State Condoleezza Rice on Foreign Policy

#### Wednesday, April 19, 2017

8:30 - 9:00 AM: Continental Breakfast

9:00 - 10:20 AM: Ed Lazear on the Economy

10:20 – 11:15 AM: Michael Boskin on an Agenda for Pro-Growth Tax and Regulatory Reform

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12:00 - 1:00 PM: Lunch

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2:20 - 2:30 PM: Break

2:30 - 3:50 PM: Caroline Hoxby on Education Policy

3:50 - 4:00 PM: Break

4:00 - 5:00 PM: Former Secretary of Defense Bill Perry on North Korea

5:00 - 5:30 PM: Break

5:30 - 6:00 PM: Shuttle to restaurant

6:00 – 9:00 PM: Dinner and keynote remarks by Niall Ferguson on the Economic Decline of Rich Countries

8:30 - 9:30 PM: Shuttle to Schwab Residential Center

#### Thursday, April 20, 2017

8:30 - 9:00 AM: Continental breakfast

9:00 - 10:20 AM: John Cogan on Entitlements

10:20 - 10:30 AM: Break

10:30 - 11:50 AM: Abbas Milani on Domestic Politics and Nuclear Negotiations

in Iran

11:50 AM - 12:30 PM: Lunch

12:30 PM: Depart campus for SFO

3:50 PM: Depart SFO on United Airlines Flight 517

11:55 PM: Arrive IAD

### On behalf of the Hoover Institution Stuart Family Congressional Fellowship Program

#### Laura Huggard

Fri 2/24/2017 9:32 AM

to:bkennedy08@cmc.edu <bkennedy08@cmc.edu>;

Dear Mr. Kennedy,

We are pleased to inform you that you have been selected to attend the Hoover Institution's Stuart Family Congressional Fellowship Program, which will take place on the Stanford University campus in Palo Alto from April 18-20, 2017.

Your submission was exceptional among the many that we received, and we hope you are still able to join us for the trip. Please let me know by if you'd like to accept our offer of admission by Wednesday, March 1st, at which point I'll follow up with the appropriate ethics forms and deadlines, along with travel and lodging information.

Again, thank you for your interest in the program and we hope you'll be able to join us.

Best regards,

Laura Huggard Administrative Associate **Hoover Institution | Stanford University** (202) 760-3189 | Ihuggard@stanford.edu